

**Mpumalanga Provincial Treasury**


---

To be appropriated by Vote in 2016/17	R 287 466 000
Direct Charge	R 0.00
Responsible MEC	MEC for Finance, Economic Development and Tourism
Administrating Department	Mpumalanga Provincial Treasury
Accounting Officer	Head Official: Mpumalanga Provincial Treasury

---

**1. Overview****Vision**

A dynamic Provincial Treasury leading in service excellence.

**Mission**

The equitable allocation and optimal utilization of provincial resources to ensure a quality and better life for all through:

- Quality financial advice and support to departments, public entities and municipalities.
- Efficient financial management and fiscal discipline.
- Effective monitoring of resource utilization.

**Strategic Objectives**

- Administrative support services
- Maintain Fiscal Discipline in the Province
- Assets and Liabilities support
- Efficient and Effective financial and corporate governance.

**Core functions and responsibilities**

Administration is responsible for political, financial and administrative management of the Provincial Treasury. The Programme provides prompt, continuous, effective and efficient administrative support to all line functions in the Provincial Treasury.

Sustainable Resources Management exists to promote optimal and effective provincial resource allocation and utilization, efficient provincial budget management, accurate financial reporting on provincial revenue generation and maximization, promote efficient planning, implementation and management of infrastructure by provincial Departments and Municipalities, and provide technical support to delegated Municipalities on the implementation of the Municipal Finance Management Act, No. 56 of 2003 (MFMA).

Assets and Liabilities Management is responsible for the monitoring and support on Assets, Liabilities, Provincial Supply Chain management, Public Private Partnerships, Transversal Systems as well as the provisioning of Information Technology Services to Departments, Public Entities and Municipalities in Mpumalanga Province.

Financial Governance serves to facilitate, monitor, support and provide professional advice to ensure good governance in the Province.

## **Overview of the main services that the department intends to deliver**

The Provincial Treasury's approach to the 2016/17 budget allocation process for all the Departments is to maintain an appropriate balance between revenue and expenditure. The allocations have to reflect the priorities in terms of the Mpumalanga Provincial Government in line with the National Development Plan 2030 and ensure efficient quality services. Provincial Treasury supports all government priorities as it monitors Provincial Departments, Public Entities and Municipalities on utilisation of all resources allocated to them.

The Provincial Treasury continues to support municipalities to improve financial viability and strengthen financial governance issues within the context of Object 6 of the Integrated Municipal Support Programme.

## **Legislative mandate**

The Provincial Treasury derives its mandate from the following legislations:

- The Constitution of the Republic of South Africa Act, 1996
- Public Finance Management Act, 1999 (Act 1 of 1999) (PFMA)
- Local Government: Municipal Finance Management Act, 2003 (Act 56 of 2003) (MFMA)
- Annual Division of Revenue Act
- Intergovernmental Fiscal Relations Act, 1997 (Act of 1997)
- Mpumalanga Finance Matters Act, 2006
- State Information Technology Agency Act, 1998 (Act 8 of 1998)
- Protected Disclosures Act, 2000 (Act 26 of 2000)
- Prevention and Combating of Corrupt Activities Act, 2004 (Act 12 of 2004)
- Mpumalanga Gambling Act, 1995 (Act 5 of 1995)
- Occupational Health and Safety Act, 1993 (Act of 1993)
- Control of Access to Public and Vehicles Act, 1985 (Act 53 of 1985)
- Electronic Communications Security (Pty) Ltd Act, 2002 (Act 68 of 2002)
- National Archives of South Africa Act, 1996 (Act 43 of 1996)
- Minimum Information Security Standards

## **1.1 Aligning departmental budgets to achieve government's prescribed outcomes**

The Provincial Treasury provides support in terms of Outcome 9 and 12 and is not a lead Department.

## **Outcome 9: Responsive, accountable, effective and efficient developmental local government system.**

The National Development Plan envisages that by 2030 South Africa will be a state that is capable of playing a developmental and transformative role in such a way that benefits accrue across society with particular emphasis on the poor.

The NDP cautions that such a developmental state cannot materialise by decree, nor can it be legislated or waved into existence by declarations. It has to be consciously built and sustained. And this requires strong leadership.

### **Sub-Outcome 3: Sound financial and administrative management;**

In support of this sub-outcome, the Provincial Treasury focuses on the building the capacity of the Budget and Treasury offices, review the financial sustainability of municipalities with no or extremely weak revenue base and develop proposals on what needs to be done.

The Provincial will enter into Service Level agreements with each municipality in order to clearly define the roles and responsibilities. The District Wide engagements will be strengthened for accountability by Provincial Treasury, District and Local municipalities.

## **Outcome 12: An efficient, effective and development oriented public service.**

The core objective is to put in place the mechanisms and structures that can support departments in developing their capacity and professional ethos while leaving departments with the ultimate authority for how their departments are run.

As described in the NDP, there is unevenness in capacity that leads to uneven performance in the public service.

### **Sub - Outcome 4: Efficient and effective management and operations systems**

A key intervention would be to work with service delivery departments to map business processes for services and to monitor and review operations. The focus will prioritise core services and also transversal corporate functions including payment of suppliers within 30 days. Business processes mapped and or Standard operating procedures developed for prioritised departments, public entities and municipalities.

The Provincial Treasury will support promotion of greater and more consistent delegations in departments, public entities and also support the implementation of guidelines and delegations. Such delegations will be accompanied by effective systems of support and oversight.

This includes areas such as financial management, supply chain management (SCM) and operational delegations. In each case the Provincial Treasury will look at whether guidelines are needed or whether the existing policy framework is sufficient and the focus needs to shift to promoting more effective implementation by departments.

### **Sub – Outcome 5: Procurement systems that deliver value for money**

The state's ability to purchase what it needs on time, at the right quality and for the right price is central to its ability to deliver on its priorities. The state needs procurement systems that are robust, transparent and sufficiently intelligent to allow for the different approaches that are suited to different forms of procurement, procurement systems that do not only focus on procedural compliance but also on delivering value for money. This requires strengthened supply chain management capacity and effective mechanisms for oversight and support.

- a) Differentiate between different forms of procurement to allow for strategic sourcing and different sourcing methodologies
- b) Capacity building and professionalising supply chain management

- c) Provide real-time operational support
- d) Ensure effective and transparent oversight
- e) Simplification of regulations and guidelines where necessary

## **2. Review of the current financial year (2015/2016)**

Provincial Treasury has an initial approved organogram with 433 posts. After the introduction of PERSAL clean-up and the moratorium on the filling of posts, the Provincial Treasury has an approved establishment of 317 posts and 316 of these posts were filled, thus leaving the Provincial Treasury within the 10 per cent benchmark as per requirements by the Department of Public Service and Administration. A Provincial moratorium on the filling of posts is being implemented since the 13 March 2015. Critical posts affected by the moratorium will be filled through the rationalisation process.

The organisational structure of Provincial Treasury currently makes provision for four Programmes. Programme 1 is responsible for the political, financial and administrative management of the Provincial Treasury. The other three Programmes focus on treasury functions which are sustainable resource management, assets and liabilities management as well as financial governance. The Provincial Treasury operates in both the PFMA and MFMA environments. The review of the organisational structure will result in Provincial Treasury gaining a fifth Programme that is especially dedicated to municipal support and ensure that Provincial Treasury is correctly positioned in order to provide maximum value to its clients.

The Provincial Treasury conducted staff verification in the following Provincial Departments: Human Settlements, Economic Development and Tourism, Provincial Treasury, Department of Community Safety, Security and Liaison and Health to clean up the PERSAL system and also to find possible ghost workers.

The sub-Programme: Economic Analysis under Sustainable Resource Management has been transferred to the Department of Economic Development and Tourism following a function shift. Furthermore, the sub-Programme Financial Assets under Assets and Liabilities Management has been shifted and combined with Provincial Administration Fiscal Discipline under Sustainable Resource Management in order to improve operational efficiencies, ensure that relevant functions are placed in one Programme. This is also in response to the Fit for Purpose exercise that the department is currently engaged in. Processes are underway to strengthen the Provincial Supply Chain unit given the new reforms that relate to the Centralised Supplier Database, establishment of a Help Desk for 30 day payments, amongst others. The Provincial Treasury will address the shortfall in human resources through the rationalisation process as the capacity will be identified with the Treasury and elsewhere in the Provincial Administration.

The functions of the Treasury Programmes are specialised and depend on skilled resources to ensure the delivery of services. The staff turnover experienced during this reporting period was a major challenge. Although the recruitment of personnel by other Departments and Provinces is not unique to Provincial Treasury, it has negative implications for the overall operations of Provincial Treasury. In order to address the challenges relating to the high staff turnover rate, Provincial Treasury will intensify its implementation of the retention strategy.

## **3. Outlook for the coming financial year (2016/17)**

The Provincial Treasury **Administration Programme** remains consistent in its approach to improve the organisational environment through performance excellence and addressing challenges within. It continues to make concerted effort to ensure that the

structure is appropriate for achieving the organisation's strategic objectives and those of government at large.

Key focus areas within the Programme include:

- Providing of policy and political directives to achieve provincial objectives;
- Translation of policies and priorities into strategies for effective service delivery;
- Executing credible budget process to ensure sound financial and supply chain management; and
- Providing of effective and efficient audit services.

Whilst the rationale is understood and supported however the reality is that the moratorium on the filling of vacant posts in the Mpumalanga Provincial Government has also had its toll on the Provincial Treasury. The planning of targets for the next year was done in line with the principle that more had to be done with fewer resources both financial and human resources.

The **Sustainable Resource Management** Programme aims to efficiently and effectively manage fiscal resources towards achieving inclusive growth and improving living standards.

The challenge about allocations in the previous years is the late finalisation of the budget numbers and this affected review of the documents and thus compromising quality of budget documents for tabling. The Programme also reviews expenditure reports submitted by departments monthly and provides feedback in cases of gaps identified. Departments submit these reports without proper narratives on deviations from set projections and thus compromise the Provincial Treasury's analysis. The Programme will strengthen this area of work and ensure that the necessary capacity is in place.

The Provincial Treasury will strengthen the budget process by commencing all processes as early as July of each year. The budgeting processes for the Province are aimed at reaching a maturity level where timeliness in concluding the work is one of the critical variables.

### **Own Revenue Generation**

In the past few years the major collecting departments have been under collecting on own revenue. The motor vehicle tariffs are gradually being increased Road Traffic Act Fees.

The Programme will continue to support Provincial Departments in maximizing collection and generation of own revenue through quarterly training workshops, revenue forums, monitoring of cash offices. Benchmarking with others provinces is already concluded. Attention will continue to be given to major collecting departments to grow the own revenue base.

The Programme analyses departmental submissions on infrastructure plans as well as reports on status of delivery of the same. There are still challenges with planning as projects are not implemented as planned and there are times where projects are only identified during the year, which results in failure to implement those. Different infrastructure reports from the same Departments carry different information which says much on the credibility of those reports. Analysis reports are provided to departments in an attempt to improve these.

The Programme will continue to support and monitor the delivery of infrastructure by Provincial Departments. This includes support to Departments with the implementation of the Infrastructure Delivery Improvement System (IDMS).

The **Assets and Liabilities Management** Programme supports all government priorities as it monitors Provincial Departments, Public Entities and Municipalities on utilisation of all resources allocated to them. The Provincial Treasury has to improve its systems to enhance its responsibility to support Provincial Departments, Municipalities and Public Entities on “Sound financial and administrative management”, “Efficient and effective management and operations systems” and “Procurement systems that deliver value for money”.

The Programme is responsible for Supply Chain, Assets and Liabilities Management and the management of the transversal systems and information technology in Provincial Departments and monitors the compliance with legislative requirements.

The past five years’ (2010-2015) focus was on improving compliance to reporting provisions as set out by National Treasury including on monitoring the payment of suppliers within 30 days, rotation of SCM practitioners, particularly in departments and Public Entities, vetting of officials working in SCM, training of practitioners in all spheres of government and creation and establishment of bid committees.

There has been improvement with regard to compliance on the submission of reports which includes procurement plans and the 30 days payment of suppliers after receipt of valid invoices. All twelve votes, five public entities and twenty one municipalities submitted on time their procurement plans and the Provincial Treasury monitors adherence on a monthly basis.

Similarly there is improvement in the payment of suppliers within 30 days after receipt of an invoice; however there are challenges in the Departments of Health and Community Safety, Security and Liaison as these departments are not paying within specified timelines which adds to accruals at year-end. It is worth noting that irregular expenditure for 2013/14 increased from R234 million to R1,008 billion due to non-compliance to the supply chain management legislation and prescripts. The root causes contributing to the outcomes are instability or vacancies in key positions and weaknesses in internal controls. Together with National Treasury the Programme is currently busy with the project on Modernisation of Supply Chain Management where we will focus on the 20 main service providers to decrease possible irregular expenditure and ensure efficiencies in spending. A Centralised Suppliers Database (CSD) will be introduced on 1 April 2016, which will improve accessibility to Government procurement through centralised registration and work towards efficient and effective procurement.

The Programme will focus on assisting Departments, Municipalities and Public Entities in meeting the proper presentation and disclosure requirements in the Annual Financial Statements and improving audit outcomes on liability related areas. During the 2014/15 financial year the audits on assets had regressed to three qualifications in departments and public entities each. Although municipalities had four disclaimers on asset management, eight achieved unqualified audit outcomes on their asset management.

For the coming year, the focus will be on capacity building to improve the skills on asset and inventory management. This is the first year that Departments will be required to have a disclosure note on inventory and the Provincial Departments will be supported and monitored on the implementation thereof.

In dealing with consistent audit findings the Programme has centralised the system controller functions for LOGIS and BAS to Provincial Treasury for all the Departments that do not have a fully appointed or delegated system controller.

An analysis of the audit outcomes indicated Provincial Treasury, line departments and Municipalities experienced challenges with the design of IT controls in the focus areas of

IT governance, security management, user access management and IT service continuity, and therefore more focused support will be provided.

Training will be provided to all ICT staff supporting critical network security infrastructure and to the rest of government employees to be more security aware. The Programme will ensure the fighting of cybercrime by keeping systems patched, data encrypted, use two-factor authentication for everything and have alerts to detect suspicious behavior in our network.

The **Financial Governance Programme's** focus for the 2016/17 financial year will once again be on those provincial entities where gaps were identified through various tools such as risk assessments, Financial Management Capability Maturity model as well as the areas identified by the Auditor-General. The approach of the various Units in the Programme is to provide hands-on support to those entities and not only play a monitoring role, which will not assist these entities to turn around the situation. During the 2015/16 financial year the Programme assisted the five disclaimed municipalities by providing hands-on support to them in order to sort out their record management systems. The Programme also provided hands-on support to governance structures such as Risk and Internal Audit functions in order to improve their impact and to ensure management utilises these functions pro-actively to identify, manage and mitigate emerging risks.

The Financial Management Capability Maturity level for the Province for the 2015/16 financial year was measured at 2.91 against a total of 2.89 for the 2014/15 financial year. Although the increase indicates a positive growth in the maturity level in departments and public entities, a maturity level of 3 is the desired level for all government institutions and the Programme is assisting to improve these levels by providing remedial action plan frameworks and also assist with the implementation of strategic support plans.

#### **4. Reprioritization**

Due to diminishing budgets, largely as a result of slow global economic recovery and a tight fiscal environment, expenditure over the 2016 MTEF will be well contained. The Provincial Treasury will continue to implement cost containment measures and reduce spending on other items in order to make funds available for activities that will ensure achievement of the strategic objectives.

Through reprioritisation the Provincial Treasury has made funds available for the following: improvement of audit outcomes, municipal financial viability project and appointment of Interns to assist with bookkeeping work in schools.

#### **5. Procurement**

In ensuring that goods and services are procured timely the Provincial Treasury has developed a procurement plan of all goods and services between R 0.030 million (R30 000) and R 0.500 million (R500 000) and above R 0.500 million (R500 000) (applicable taxes included) which is monitored on monthly basis. Furthermore the Provincial Treasury will ensure that when securing goods and services local suppliers are given first preference.

On Capital budget, the Provincial Treasury has allocated funds for the provision of IT infrastructure in the Provincial Departments and for replacement of computers and furniture for officials in the Department.

## 6. Receipts and financing

### 6.1. Summary of receipts

Table 3.1: Summary of receipts: Provincial Treasury

R thousand	Outcome			Main appropriation	Adjusted appropriation 2015/16	Revised estimate	Medium-term estimates		
	2012/13	2013/14	2014/15				2016/17	2017/18	2018/19
Equitable share	248 449	255 005	258 108	278 693	269 386	269 386	278 211	305 982	325 410
Conditional grants	–	–	–	–	–	–	–	–	–
Own Revenue	6 624	–	8 476	8 857	8 857	8 857	9 255	9 718	10 204
Other	–	–	–	–	–	–	–	–	–
<b>Total receipts</b>	<b>255 073</b>	<b>255 005</b>	<b>266 584</b>	<b>287 550</b>	<b>278 243</b>	<b>278 243</b>	<b>287 466</b>	<b>315 700</b>	<b>335 614</b>
<b>Total payments</b>	<b>249 549</b>	<b>267 160</b>	<b>275 329</b>	<b>287 550</b>	<b>278 243</b>	<b>273 983</b>	<b>287 466</b>	<b>315 700</b>	<b>335 614</b>
Surplus/(deficit) before financing	5 524	(12 155)	(8 745)	–	–	4 260	–	–	–
Financing									
of which									
Provincial roll-overs	–	–	–	–	–	–	–	–	–
Provincial cash reserves	–	–	–	–	–	–	–	–	–
<b>Surplus/(deficit) after financing</b>	<b>5 524</b>	<b>(12 155)</b>	<b>(8 745)</b>	<b>–</b>	<b>–</b>	<b>4 260</b>	<b>–</b>	<b>–</b>	<b>–</b>

The budget for the Provincial Treasury is sustained at same level as 2015/16 budgets.

### 6.2. Departmental receipts collection

Table 3.2: Departmental receipts: Provincial Treasury

R thousand	Outcome			Main appropriation	Adjusted appropriation 2015/16	Revised estimate	Medium-term estimates		
	2012/13	2013/14	2014/15				2016/17	2017/18	2018/19
Tax receipts	–	–	–	–	–	–	–	–	–
Casino taxes	–	–	–	–	–	–	–	–	–
Horse racing taxes	–	–	–	–	–	–	–	–	–
Liquor licences	–	–	–	–	–	–	–	–	–
Motor vehicle licences	–	–	–	–	–	–	–	–	–
Sales of goods and services other	3 308	2 233	4 260	2 992	2 992	2 992	3 177	3 360	3 555
Transfers received from:	–	–	–	–	–	–	–	–	–
Fines, penalties and forfeits	–	–	–	–	–	–	–	–	–
Interest, dividends and rent on land	67 155	58 613	63 925	53 175	53 175	53 175	56 391	59 782	63 249
Sales of capital assets	65	26	–	–	–	–	–	–	–
Financial transactions in assets and liabilities	81	49	41	32	32	32	3	3	3
<b>Total departmental receipts</b>	<b>70 609</b>	<b>60 921</b>	<b>68 226</b>	<b>56 199</b>	<b>56 199</b>	<b>56 199</b>	<b>59 571</b>	<b>63 145</b>	<b>66 808</b>

Provincial Treasury projects to increase its revenue collection by 6 percent in 2016/17 financial year when compared to 2015/16 financial year. The increase is mainly interest on the Intergovernmental Cash Coordination (IGCC).

## 7. Payment summary

### 7.1. Key assumptions

- Annual salary increases
- Improvement of audit outcome
- Preparation of auditing of financial statement for NPO's and NGO's

### 7.2. Programme summary

Table 3.3: Summary of payments and estimates: Provincial Treasury

R thousand	Outcome			Main appropriation	Adjusted appropriation 2015/16	Revised estimate	Medium-term estimates		
	2012/13	2013/14	2014/15				2016/17	2017/18	2018/19
Administration	71 195	73 704	76 153	74 688	78 949	78 922	72 609	85 659	90 587
Sustainable Resources Management	42 444	62 474	57 690	63 074	52 155	48 834	58 951	57 879	56 147
Asset And Liabilities Management	105 776	103 459	109 400	115 076	115 783	115 700	127 175	135 154	144 751
Financial Governance	30 134	27 523	32 086	34 712	31 356	30 527	28 731	37 007	44 129
<b>Total payments and estimates:</b>	<b>249 549</b>	<b>267 160</b>	<b>275 329</b>	<b>287 550</b>	<b>278 243</b>	<b>273 983</b>	<b>287 466</b>	<b>315 700</b>	<b>335 614</b>



### 7.3. Summary of economic classification

Table 3.4: Summary of provincial payments and estimates by economic classification: Provincial Treasury

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2012/13	2013/14	2014/15		2015/16		2016/17	2017/18	2018/19
<b>Current payments</b>	<b>243 316</b>	<b>258 465</b>	<b>265 609</b>	<b>275 235</b>	<b>265 752</b>	<b>261 523</b>	<b>283 243</b>	<b>308 659</b>	<b>329 281</b>
Compensation of employees	128 424	148 314	142 059	152 250	152 063	151 598	163 786	179 678	185 961
Goods and services	114 892	110 151	123 550	122 985	113 689	109 925	119 457	128 981	143 320
Interest and rent on land	–	–	–	–	–	–	–	–	–
<b>Transfers and subsidies</b>	<b>249</b>	<b>3 860</b>	<b>6 646</b>	<b>3 531</b>	<b>3 366</b>	<b>3 384</b>	<b>1 261</b>	<b>599</b>	<b>634</b>
Provinces and municipalities	2	3 011	6 007	3 008	3 008	3 008	15	16	17
Departmental agencies and accounts	–	435	429	488	196	223	344	544	576
Higher education institutions	–	–	–	–	–	–	–	–	–
Foreign governments and international organisations	–	–	–	–	–	–	–	–	–
Public corporations and private enterprises	–	–	–	–	–	–	–	–	–
Non-profit institutions	–	–	–	–	–	–	–	–	–
Households	247	414	210	35	162	153	902	39	41
<b>Payments for capital assets</b>	<b>5 980</b>	<b>4 835</b>	<b>3 070</b>	<b>8 784</b>	<b>9 125</b>	<b>9 065</b>	<b>2 962</b>	<b>6 442</b>	<b>5 699</b>
Buildings and other fixed structures	–	–	–	–	–	–	–	–	–
Machinery and equipment	4 427	4 577	2 989	3 031	8 125	8 125	2 962	6 442	5 699
Heritage assets	–	–	–	–	–	–	–	–	–
Specialised military assets	–	–	–	–	–	–	–	–	–
Biological assets	–	–	–	–	–	–	–	–	–
Land and sub-soil assets	–	–	–	–	–	–	–	–	–
Software and other intangible assets	1 553	258	81	5 753	1 000	940	–	–	–
<b>Payments for financial assets</b>	<b>4</b>	<b>–</b>	<b>4</b>	<b>–</b>	<b>–</b>	<b>11</b>	<b>–</b>	<b>–</b>	<b>–</b>
<b>Total economic classification</b>	<b>249 549</b>	<b>267 160</b>	<b>275 329</b>	<b>287 550</b>	<b>278 243</b>	<b>273 983</b>	<b>287 466</b>	<b>315 700</b>	<b>335 614</b>

The 2015/16 funding level has been maintained in allocating budgets to the Provincial Treasury.

### 7.4. Infrastructure payments

#### 7.4.2 Departmental infrastructure payments

Table 3.5: Summary of departmental Infrastructure per category

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2012/13	2013/14	2014/15		2015/16		2016/17	2017/18	2018/19
<b>Existing infrastructure assets</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>
Maintenance and repair	–	–	–	–	–	–	–	–	–
Upgrades and additions	–	–	–	–	–	–	–	–	–
Refurbishment and rehabilitation	–	–	–	–	–	–	–	–	–
<b>New infrastructure assets</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>
<b>Infrastructure transfers</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>
Infrastructure transfers - Current	–	–	–	–	–	–	–	–	–
Infrastructure transfers - Capital	–	–	–	–	–	–	–	–	–
<b>Infrastructure: Payments for financial assets</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>
<b>Infrastructure: Leases</b>	<b>–</b>	<b>–</b>	<b>4 085</b>	<b>1 776</b>	<b>1 776</b>	<b>3 776</b>	<b>4 888</b>	<b>5 376</b>	<b>5 914</b>
<b>Total Infrastructure</b>	<b>–</b>	<b>–</b>	<b>4 085</b>	<b>1 776</b>	<b>1 776</b>	<b>3 776</b>	<b>4 888</b>	<b>5 376</b>	<b>5 914</b>
<i>Capital infrastructure</i>	<i>–</i>	<i>–</i>	<i>–</i>	<i>–</i>	<i>–</i>	<i>–</i>	<i>–</i>	<i>–</i>	<i>–</i>
<i>Current infrastructure</i>	<i>–</i>	<i>–</i>	<i>4 085</i>	<i>1 776</i>	<i>1 776</i>	<i>3 776</i>	<i>4 888</i>	<i>5 376</i>	<i>5 914</i>

Provincial Treasury is leasing three office buildings for Regional offices and part of head office.

## 7.6.4 Transfers to local government

Table 3.6: Summary of departmental transfers to local government by category

R thousand	Outcome			Main appropriation	Adjusted appropriation 2015/16	Revised estimate	Medium-term estimates		
	2012/13	2013/14	2014/15				2016/17	2017/18	2018/19
Category A	–	–	–	–	–	–	–	–	–
Category B	2	3 011	7	8	8	8	15	16	17
Category C	–	–	6 000	3 000	3 000	3 000	–	–	–
Unallocated	–	–	–	–	–	–	–	–	–
<b>Total departmental transfers to lc</b>	<b>2</b>	<b>3 011</b>	<b>6 007</b>	<b>3 008</b>	<b>3 008</b>	<b>3 008</b>	<b>15</b>	<b>16</b>	<b>17</b>

## 8. Programme Description

### 8.1 Programme 1: Administration

#### 8.1.1 Description and Objective

The Programme is responsible for the political, financial and administrative management of the Provincial Treasury.

Table 3.7: Summary of payments and estimates: Administration

R thousand	Outcome			Main appropriation	Adjusted appropriation 2015/16	Revised estimate	Medium-term estimates		
	2012/13	2013/14	2014/15				2016/17	2017/18	2018/19
Member of Executive Council	5 193	6 319	1 548	–	–	–	–	–	–
Management Services	28 132	29 246	29 968	32 356	34 462	34 718	32 712	36 645	38 202
Financial Management	34 192	34 527	41 123	38 185	40 316	40 033	35 374	44 074	47 102
Internal Audit	3 678	3 612	3 514	4 147	4 171	4 171	4 523	4 940	5 283
<b>Total payments and estimates</b>	<b>71 195</b>	<b>73 704</b>	<b>76 153</b>	<b>74 688</b>	<b>78 949</b>	<b>78 922</b>	<b>72 609</b>	<b>85 659</b>	<b>90 587</b>

Table 3.8: Summary of provincial payments and estimates by economic classification: Administration

R thousand	Outcome			Main appropriation	Adjusted appropriation 2015/16	Revised estimate	Medium-term estimates		
	2012/13	2013/14	2014/15				2016/17	2017/18	2018/19
<b>Current payments</b>	<b>70 422</b>	<b>70 977</b>	<b>73 629</b>	<b>72 826</b>	<b>75 455</b>	<b>75 428</b>	<b>71 005</b>	<b>83 363</b>	<b>88 216</b>
Compensation of employees	41 358	43 351	42 587	45 194	46 388	46 388	48 913	52 847	56 593
Goods and services	29 064	27 626	31 042	27 632	29 067	29 040	22 092	30 516	31 623
Interest and rent on land	–	–	–	–	–	–	–	–	–
<b>Transfers and subsidies</b>	<b>219</b>	<b>686</b>	<b>550</b>	<b>531</b>	<b>329</b>	<b>329</b>	<b>439</b>	<b>599</b>	<b>634</b>
Provinces and municipalities	2	11	7	8	8	8	15	16	17
Departmental agencies and accounts	–	435	429	488	196	223	344	544	576
Higher education institutions	–	–	–	–	–	–	–	–	–
Foreign governments and international organisations	–	–	–	–	–	–	–	–	–
Public corporations and private enterprises	–	–	–	–	–	–	–	–	–
Non-profit institutions	–	–	–	–	–	–	–	–	–
Households	217	240	114	35	125	98	80	39	41
<b>Payments for capital assets</b>	<b>552</b>	<b>2 041</b>	<b>1 972</b>	<b>1 331</b>	<b>3 165</b>	<b>3 165</b>	<b>1 165</b>	<b>1 697</b>	<b>1 737</b>
Buildings and other fixed structures	–	–	–	–	–	–	–	–	–
Machinery and equipment	552	1 966	1 972	1 331	3 165	3 165	1 165	1 697	1 737
Heritage assets	–	–	–	–	–	–	–	–	–
Specialised military assets	–	–	–	–	–	–	–	–	–
Biological assets	–	–	–	–	–	–	–	–	–
Land and sub-soil assets	–	–	–	–	–	–	–	–	–
Software and other intangible assets	–	75	–	–	–	–	–	–	–
<b>Payments for financial assets</b>	<b>2</b>	<b>–</b>	<b>2</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>
<b>Total economic classification: Programme (numb</b>	<b>71 195</b>	<b>73 704</b>	<b>76 153</b>	<b>74 688</b>	<b>78 949</b>	<b>78 922</b>	<b>72 609</b>	<b>85 659</b>	<b>90 587</b>

The Programme's budget has decreased with 2.79 percent in the 2016/17 financial year when compared to the 2015/16 financial year and this is due to reprioritisation.

#### 8.1.2 Service Delivery Measures

Refer to departmental Annual Performance Plan for 2016/17 financial year

## 8.2 Programme 2:Sustainable Resource Management

### 8.2.1 Description and Objective

The Programme exists to promote optimal and effective provincial resource allocation and utilization, efficient provincial budget management, accurate financial reporting on provincial revenue generation and maximization, provide quality and accurate socio-economic research reports to inform the provincial budget and planning process, promote efficient planning, implementation and management of infrastructure by provincial departments and municipalities, and provide technical support to delegated municipalities on the implementation of the MFMA.

Table 3.9: Summary of payments and estimates: Sustainable Resources Management

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2012/13	2013/14	2014/15		2015/16		2016/17	2017/18	2018/19
Programme Support	2 141	5 991	1 696	13 772	1 643	1 643	1 879	2 067	2 213
Economic Analysis	–	–	–	3 714	–	–	–	–	–
Provincial Administration Fiscal Discipline	6 202	7 163	7 267	4 405	12 533	9 497	9 116	9 770	10 532
Budget And Expenditure Management	7 490	7 825	8 644	10 644	9 391	9 314	9 172	10 252	10 944
Municipal Finance	23 958	38 349	36 563	26 895	24 671	24 463	34 755	31 304	27 655
Infrastructure Co-Ordination	2 653	3 146	3 520	3 644	3 917	3 917	4 029	4 486	4 803
<b>Total payments and estimates</b>	<b>42 444</b>	<b>62 474</b>	<b>57 690</b>	<b>63 074</b>	<b>52 155</b>	<b>48 834</b>	<b>58 951</b>	<b>57 879</b>	<b>56 147</b>

Table 3.10: Summary of provincial payments and estimates by economic classification: Sustainable Resources Management

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2012/13	2013/14	2014/15		2015/16		2016/17	2017/18	2018/19
<b>Current payments</b>	<b>42 346</b>	<b>59 439</b>	<b>51 690</b>	<b>60 021</b>	<b>49 122</b>	<b>45 772</b>	<b>58 951</b>	<b>57 879</b>	<b>56 147</b>
Compensation of employees	31 991	45 862	36 137	36 075	38 060	38 015	39 384	48 303	45 178
Goods and services	10 355	13 577	15 553	23 946	11 062	7 757	19 567	9 576	10 969
Interest and rent on land	–	–	–	–	–	–	–	–	–
<b>Transfers and subsidies</b>	<b>–</b>	<b>3 035</b>	<b>6 000</b>	<b>3 000</b>	<b>3 033</b>	<b>3 051</b>	<b>–</b>	<b>–</b>	<b>–</b>
Provinces and municipalities	–	3 000	6 000	3 000	3 000	3 000	–	–	–
Departmental agencies and accounts	–	–	–	–	–	–	–	–	–
Higher education institutions	–	–	–	–	–	–	–	–	–
Foreign governments and international organisations	–	–	–	–	–	–	–	–	–
Public corporations and private enterprises	–	–	–	–	–	–	–	–	–
Non-profit institutions	–	–	–	–	–	–	–	–	–
Households	–	35	–	–	33	51	–	–	–
<b>Payments for capital assets</b>	<b>98</b>	<b>–</b>	<b>–</b>	<b>53</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>
Buildings and other fixed structures	–	–	–	–	–	–	–	–	–
Machinery and equipment	98	–	–	–	–	–	–	–	–
Heritage assets	–	–	–	–	–	–	–	–	–
Specialised military assets	–	–	–	–	–	–	–	–	–
Biological assets	–	–	–	–	–	–	–	–	–
Land and sub-soil assets	–	–	–	–	–	–	–	–	–
Software and other intangible assets	–	–	–	53	–	–	–	–	–
<b>Payments for financial assets</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>11</b>	<b>–</b>	<b>–</b>	<b>–</b>
<b>Total economic classification: Programme (numb</b>	<b>42 444</b>	<b>62 474</b>	<b>57 690</b>	<b>63 074</b>	<b>52 155</b>	<b>48 834</b>	<b>58 951</b>	<b>57 879</b>	<b>56 147</b>

The Programme's budget decreased with 6.54 percent in the 2016/17 financial year when compared to the 2015/16 financial year. The reduction is mainly due to the three special projects (revenue enhancement strategy, economic research and efficiencies in spending) that were reprioritised for 2015/16 and are not continuing during 2016/17.

### 8.2.2 Service Delivery Measures

Refer to departmental Annual Performance Plan for 2016/17 financial year

## 8.3 Programme 3: Assets and Liabilities Management

### 8.3.1 Description and Objective

The Programme is responsible for the monitoring and support in terms of Transversal Systems, Information Technology Services, Assets, Liabilities, Public Private Partnerships and Provincial Supply Chain management to departments, municipalities and public entities.

Table 3.11: Summary of payments and estimates: Asset And Liabilities Management

R thousand	Outcome			Main appropriation	Adjusted appropriation 2015/16	Revised estimate	Medium-term estimates		
	2012/13	2013/14	2014/15				2016/17	2017/18	2018/19
Programme Support	1 818	1 843	1 589	1 662	1 772	1 713	1 738	1 897	2 029
Provincial Supply Chain Management	14 038	16 095	16 845	16 769	15 969	15 968	15 611	16 603	19 535
Financial Assets Management	–	–	–	3 189	–	–	–	–	–
Public Sector Liabilities	2 518	3 498	4 691	4 985	4 648	4 686	4 822	5 397	5 784
Physical Assets Management	4 264	4 482	4 693	4 715	4 848	4 848	9 491	5 672	6 069
Interlinked Financial Systems	9 599	11 413	11 590	11 470	11 470	11 409	14 155	14 356	16 157
Information Technology	73 539	66 128	69 992	72 286	77 076	77 076	81 358	91 229	95 177
<b>Total payments and estimates</b>	<b>105 776</b>	<b>103 459</b>	<b>109 400</b>	<b>115 076</b>	<b>115 783</b>	<b>115 700</b>	<b>127 175</b>	<b>135 154</b>	<b>144 751</b>

Table 3.12: Summary of provincial payments and estimates by economic classification: Asset And Liabilities Management

R thousand	Outcome			Main appropriation	Adjusted appropriation 2015/16	Revised estimate	Medium-term estimates		
	2012/13	2013/14	2014/15				2016/17	2017/18	2018/19
<b>Current payments</b>	<b>101 515</b>	<b>101 733</b>	<b>108 204</b>	<b>113 376</b>	<b>111 079</b>	<b>110 996</b>	<b>124 556</b>	<b>132 322</b>	<b>142 813</b>
Compensation of employees	39 542	42 872	45 556	51 319	48 636	48 581	51 618	55 812	59 808
Goods and services	61 973	58 861	62 648	62 057	62 443	62 415	72 938	76 510	83 005
Interest and rent on land	–	–	–	–	–	–	–	–	–
<b>Transfers and subsidies</b>	<b>16</b>	<b>139</b>	<b>96</b>	<b>–</b>	<b>4</b>	<b>4</b>	<b>822</b>	<b>–</b>	<b>–</b>
Provinces and municipalities	–	–	–	–	–	–	–	–	–
Departmental agencies and accounts	–	–	–	–	–	–	–	–	–
Higher education institutions	–	–	–	–	–	–	–	–	–
Foreign governments and international organisations	–	–	–	–	–	–	–	–	–
Public corporations and private enterprises	–	–	–	–	–	–	–	–	–
Non-profit institutions	–	–	–	–	–	–	–	–	–
Households	16	139	96	–	4	4	822	–	–
<b>Payments for capital assets</b>	<b>4 243</b>	<b>1 587</b>	<b>1 098</b>	<b>1 700</b>	<b>4 700</b>	<b>4 700</b>	<b>1 797</b>	<b>2 832</b>	<b>1 938</b>
Buildings and other fixed structures	–	–	–	–	–	–	–	–	–
Machinery and equipment	2 690	1 404	1 017	1 700	4 700	4 700	1 797	2 832	1 938
Heritage assets	–	–	–	–	–	–	–	–	–
Specialised military assets	–	–	–	–	–	–	–	–	–
Biological assets	–	–	–	–	–	–	–	–	–
Land and sub-soil assets	–	–	–	–	–	–	–	–	–
Software and other intangible assets	1 553	183	81	–	–	–	–	–	–
<b>Payments for financial assets</b>	<b>2</b>	<b>–</b>	<b>2</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>
<b>Total economic classification: Programme (numb</b>	<b>105 776</b>	<b>103 459</b>	<b>109 400</b>	<b>115 076</b>	<b>115 783</b>	<b>115 700</b>	<b>127 175</b>	<b>135 154</b>	<b>144 751</b>

The Programme's budget has increased with 10.52 percent in the 2016/17 financial year when compared to the 2015/16 financial year due to reprioritization of SITA payments.

### 8.3.2 Service Delivery Measures

Refer to departmental Annual Performance Plan for 2016/17 financial year

## 8.4 Programme 4: Financial Governance

### 8.4.1 Description and objective

This Programme serves to facilitate, monitor, support and provides professional advice to ensure good governance in the Province.

**Table 3.13: Summary of payments and estimates: Financial Governance**

R thousand	Outcome			Main appropriation	Adjusted appropriation 2015/16	Revised estimate	Medium-term estimates		
	2012/13	2013/14	2014/15				2016/17	2017/18	2018/19
Programme Support	4 993	6 080	10 809	10 872	8 849	8 215	5 124	5 802	10 770
Accounting Services	3 659	4 711	4 622	5 026	4 899	4 728	5 228	5 767	6 444
Norms And Standards	18 212	13 608	12 650	14 731	13 999	13 955	14 144	20 624	21 770
Risk Management	1 289	1 208	1 856	1 913	2 016	2 016	2 016	2 290	2 447
Provincial Internal Audit	1 981	1 916	2 149	2 170	1 593	1 613	2 219	2 524	2 698
<b>Total payments and estimates</b>	<b>30 134</b>	<b>27 523</b>	<b>32 086</b>	<b>34 712</b>	<b>31 356</b>	<b>30 527</b>	<b>28 731</b>	<b>37 007</b>	<b>44 129</b>

**Table 3.14: Summary of provincial payments and estimates by economic classification: Financial Governance**

R thousand	Outcome			Main appropriation	Adjusted appropriation 2015/16	Revised estimate	Medium-term estimates		
	2012/13	2013/14	2014/15				2016/17	2017/18	2018/19
<b>Current payments</b>	<b>29 033</b>	<b>26 316</b>	<b>32 086</b>	<b>29 012</b>	<b>30 096</b>	<b>29 327</b>	<b>28 731</b>	<b>35 094</b>	<b>42 105</b>
Compensation of employees	15 533	16 229	17 779	19 662	18 979	18 614	23 871	22 715	24 382
Goods and services	13 500	10 087	14 307	9 350	11 117	10 713	4 860	12 379	17 723
Interest and rent on land	–	–	–	–	–	–	–	–	–
<b>Transfers and subsidies</b>	<b>14</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>
Provinces and municipalities	–	–	–	–	–	–	–	–	–
Departmental agencies and accounts	–	–	–	–	–	–	–	–	–
Higher education institutions	–	–	–	–	–	–	–	–	–
Foreign governments and international organisations	–	–	–	–	–	–	–	–	–
Public corporations and private enterprises	–	–	–	–	–	–	–	–	–
Non-profit institutions	–	–	–	–	–	–	–	–	–
Households	14	–	–	–	–	–	–	–	–
<b>Payments for capital assets</b>	<b>1 087</b>	<b>1 207</b>	<b>–</b>	<b>5 700</b>	<b>1 260</b>	<b>1 200</b>	<b>–</b>	<b>1 913</b>	<b>2 024</b>
Buildings and other fixed structures	–	–	–	–	–	–	–	–	–
Machinery and equipment	1 087	1 207	–	–	260	260	–	1 913	2 024
Heritage assets	–	–	–	–	–	–	–	–	–
Specialised military assets	–	–	–	–	–	–	–	–	–
Biological assets	–	–	–	–	–	–	–	–	–
Land and sub-soil assets	–	–	–	–	–	–	–	–	–
Software and other intangible assets	–	–	–	5 700	1 000	940	–	–	–
<b>Payments for financial assets</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>
<b>Total economic classification: Programme (numb</b>	<b>30 134</b>	<b>27 523</b>	<b>32 086</b>	<b>34 712</b>	<b>31 356</b>	<b>30 527</b>	<b>28 731</b>	<b>37 007</b>	<b>44 129</b>

The Programme's budget has decreased with 17.23 percent in the 2016/17 financial year when compared to the 2015/16 financial year. The reduction is mainly on payments for capital assets as a result of the budget that was previously reprioritised for procurement of staff verification software.

#### **8.4.2 Service Delivery Measures**

Refer to departmental Annual Performance Plan for 2016/17 financial year

## 9 Other Programme information

### 9.1 Personnel numbers and costs

Table 3.15: Summary of departmental personnel numbers and costs: Provincial Treasury

R thousands	Actual						Revised estimate				Medium-term expenditure estimate						Average annual growth over MTEF		
	2012/13		2013/14		2014/15		2015/16				2016/17		2017/18		2018/19		2015/16 - 2018/19		
	Personnel numbers <sup>1</sup>	Costs	Personnel numbers <sup>1</sup>	Costs	Personnel numbers <sup>1</sup>	Costs	Filled posts	Additional posts	Personnel numbers <sup>1</sup>	Costs	Personnel numbers <sup>1</sup>	Costs	Personnel numbers <sup>1</sup>	Costs	Personnel numbers <sup>1</sup>	Costs	Personnel growth rate	Costs growth rate	% Costs of Total
Salary level																			
1 - 6	97	11 465	110	13 216	105	10 158	60	27	87	13 800	86	15 347	86	17 272	86	19 021	-0.4%	11.3%	9.7%
7 - 10	173	58 288	181	67 189	176	63 091	173	-	173	70 366	167	71 544	167	77 156	167	82 725	-1.2%	5.5%	44.7%
11 - 12	62	38 298	63	44 158	64	44 123	65	-	65	45 802	61	48 344	61	52 087	61	55 533	-2.1%	6.6%	29.8%
13 - 16	27	22 909	28	26 407	25	23 318	22	1	23	25 363	22	26 091	22	27 444	22	28 963	-1.5%	4.5%	15.9%
Other	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total</b>	<b>359</b>	<b>130 960</b>	<b>382</b>	<b>150 970</b>	<b>370</b>	<b>140 690</b>	<b>320</b>	<b>28</b>	<b>348</b>	<b>155 331</b>	<b>336</b>	<b>161 326</b>	<b>336</b>	<b>173 959</b>	<b>336</b>	<b>186 242</b>	<b>-1.2%</b>	<b>6.2%</b>	<b>100.0%</b>
<b>Programme</b>																			
1: Administration	162	41 358	142	43 351	135	42 587	129	-	129	45 194	129	49 494	129	53 476	129	57 266	-	8.2%	30.2%
2: Sustainable Resources Management	62	31 991	70	45 862	63	36 137	49	10	59	36 477	67	39 385	67	42 320	67	45 177	4.3%	7.4%	24.0%
3: Asset And Liabilities Management	103	39 542	126	42 872	130	45 556	99	18	117	54 250	98	51 281	98	55 448	98	59 418	-5.7%	3.1%	32.8%
4: Financial Governance	31	15 533	43	16 229	41	17 779	43	-	43	19 410	42	21 166	42	22 715	42	24 381	-0.8%	7.9%	12.9%
Direct charge against the Provincial Revenue Fund	1	-	1	-	1	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total</b>	<b>359</b>	<b>128 424</b>	<b>382</b>	<b>148 314</b>	<b>370</b>	<b>142 059</b>	<b>320</b>	<b>28.0</b>	<b>348</b>	<b>155 331.0</b>	<b>336</b>	<b>161 326.0</b>	<b>336</b>	<b>173 959.0</b>	<b>336</b>	<b>186 242.0</b>	<b>-1.2%</b>	<b>6.2%</b>	<b>100.0%</b>

### 9.2 Training

Table 3.16(a): Payments on training: Provincial Treasury

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2012/13	2013/14	2014/15				2016/17	2017/18	2018/19
<b>Programme 1: Administration</b>	<b>4 900</b>	<b>1 704</b>	<b>1 223</b>	<b>1 593</b>	<b>1 593</b>	<b>1 593</b>	<b>2 185</b>	<b>2 238</b>	<b>2 368</b>
Subsistence and travel	4 028	909	968	1 010	1 010	1 010	1 025	1 076	1 139
Payments on tuition	872	795	255	583	583	583	1 160	1 162	1 229
Other	-	-	-	-	-	-	-	-	-
<b>Programme 2: Sustainable Resources</b>	<b>4 935</b>	<b>686</b>	<b>763</b>	<b>904</b>	<b>904</b>	<b>904</b>	<b>948</b>	<b>1 072</b>	<b>1 135</b>
Subsistence and travel	4 775	520	554	643	643	643	668	701	742
Payments on tuition	160	166	209	261	261	261	280	371	393
Other	-	-	-	-	-	-	-	-	-
<b>Programme 3: Asset And Liabilities Management</b>	<b>4 176</b>	<b>1 618</b>	<b>1 860</b>	<b>2 007</b>	<b>2 007</b>	<b>2 007</b>	<b>1 624</b>	<b>2 215</b>	<b>2 344</b>
Subsistence and travel	2 971	698	722	722	722	722	722	758	802
Payments on tuition	1 205	920	1 138	1 285	1 285	1 285	902	1 457	1 542
Other	-	-	-	-	-	-	-	-	-
<b>Programme 4: Financial Governance</b>	<b>1 772</b>	<b>702</b>	<b>719</b>	<b>800</b>	<b>800</b>	<b>800</b>	<b>528</b>	<b>578</b>	<b>612</b>
Subsistence and travel	1 601	522	528	533	533	533	240	252	267
Payments on tuition	171	180	191	267	267	267	288	326	345
Other	-	-	-	-	-	-	-	-	-
<b>Total payments on training</b>	<b>15 783</b>	<b>4 710</b>	<b>4 565</b>	<b>5 304</b>	<b>5 304</b>	<b>5 304</b>	<b>5 285</b>	<b>6 104</b>	<b>6 458</b>

**Table 3.16(b): Information on training: Provincial Treasury**

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2012/13	2013/14	2014/15				2016/17	2017/18	2018/19
Number of staff	359	382	370	348	348	348	336	336	336
Number of personnel trained	100	91	91	166	166	166	170	179	189
of which									
Male	45	47	47	68	68	68	68	71	76
Female	55	44	44	98	98	98	102	107	113
Number of training opportunities	10	9	10	10	10	10	10	11	11
of which									
Tertiary	4	–	–	–	–	–	–	–	–
Workshops	5	7	8	9	9	9	9	9	10
Seminars	–	–	–	–	–	–	–	–	–
Other	1	2	2	1	1	1	1	1	1
Number of bursaries offered	–	–	–	–	–	–	–	–	–
Number of interns appointed	–	32	38	38	38	38	20	20	20
Number of learnerships appointed	–	–	–	–	–	–	–	–	–
Number of days spent on training	–	–	–	–	–	–	–	–	–

### **9.3 Reconciliation of structural changes**

The Provincial Treasury did not have structural changes.

## **Annexure to the Estimates of Provincial Revenue and Expenditure**



**Table B.1: Specifications of receipts**

**Table B.1: Specification of receipts: Provincial Treasury**

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2012/13	2013/14	2014/15				2016/17	2017/18	2018/19
<b>Tax receipts</b>	-	-	-	-	-	-	-	-	-
Casino taxes	-	-	-	-	-	-	-	-	-
Horse racing taxes	-	-	-	-	-	-	-	-	-
Liquor licences	-	-	-	-	-	-	-	-	-
Motor vehicle licences	-	-	-	-	-	-	-	-	-
<b>Sales of goods and services other</b>	<b>3 308</b>	<b>2 233</b>	<b>4 260</b>	<b>2 992</b>	<b>2 992</b>	<b>2 992</b>	<b>3 177</b>	<b>3 360</b>	<b>3 555</b>
Sales of goods and services produced	3 308	2 233	4 260	2 992	2 992	2 992	3 177	3 360	3 555
Sales by market establishments	3 308	2 233	4 260	2 885	2 885	2 885	3 058	3 241	3 429
Administrative fees	-	-	-	-	-	-	-	-	-
Other sales	-	-	-	107	107	107	119	119	126
<i>Serve Rent: Commission</i>	-	-	-	85	85	85	87	87	92
<i>Rental: Residence</i>	-	-	-	22	22	22	32	32	34
<i>List item</i>	-	-	-	-	-	-	-	-	-
<i>List item</i>	-	-	-	-	-	-	-	-	-
Sales of scrap, waste, arms and other	-	-	-	-	-	-	-	-	-
<b>Transfers received from:</b>	-	-	-	-	-	-	-	-	-
Other governmental units (Excl. Ec)	-	-	-	-	-	-	-	-	-
Higher education institutions	-	-	-	-	-	-	-	-	-
Foreign governments	-	-	-	-	-	-	-	-	-
International organisations	-	-	-	-	-	-	-	-	-
Public corporations and private entities	-	-	-	-	-	-	-	-	-
Households and non-profit institutions	-	-	-	-	-	-	-	-	-
<b>Fines, penalties and forfeits</b>	-	-	-	-	-	-	-	-	-
<b>Interest, dividends and rent on financial assets</b>	<b>67 155</b>	<b>58 613</b>	<b>63 925</b>	<b>53 175</b>	<b>53 175</b>	<b>53 175</b>	<b>56 391</b>	<b>59 782</b>	<b>63 249</b>
Interest	67 155	58 613	63 925	53 175	53 175	53 175	56 391	59 782	63 249
Dividends	-	-	-	-	-	-	-	-	-
Rent on land	-	-	-	-	-	-	-	-	-
<b>Sales of capital assets</b>	<b>65</b>	<b>26</b>	-	-	-	-	-	-	-
Land and sub-soil assets	-	-	-	-	-	-	-	-	-
Other capital assets	65	26	-	-	-	-	-	-	-
<b>Financial transactions in assets and liabilities</b>	<b>81</b>	<b>49</b>	<b>41</b>	<b>32</b>	<b>32</b>	<b>32</b>	<b>3</b>	<b>3</b>	<b>3</b>
<b>Total departmental receipts</b>	<b>70 609</b>	<b>60 921</b>	<b>68 226</b>	<b>56 199</b>	<b>56 199</b>	<b>56 199</b>	<b>59 571</b>	<b>63 145</b>	<b>66 808</b>

**Table B.2: Receipts: Sector specific 'of which' items**

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2012/13	2013/14	2014/15				2016/17	2017/18	2018/19
<b>Provincial Treasury</b>									
<b>Tax receipts</b>									
.....									
<b>Sales of goods and services other</b>	<b>3 308</b>	<b>2 233</b>	<b>4 260</b>	<b>2 992</b>	<b>2 992</b>	<b>2 992</b>	<b>3 177</b>	<b>3 360</b>	<b>3 555</b>
Sales of goods and services produced	3 308	2 233	4 260	2 992	2 992	2 992	3 177	3 360	3 555
Sales by market establishments	3 308	2 233	4 260	2 885	2 885	2 885	3 058	3 241	3 429
.....									
Other sales	-	-	-	107	107	107	119	119	126
<i>Serve Rent: Commission</i>	-	-	-	85	85	85	87	87	92
<i>Rental: Residence</i>	-	-	-	22	22	22	32	32	34
<i>List item</i>	-	-	-	-	-	-	-	-	-
<i>List item</i>	-	-	-	-	-	-	-	-	-
.....									
.....									
<b>Total departmental receipts</b>	<b>70 609</b>	<b>60 921</b>	<b>68 226</b>	<b>56 199</b>	<b>56 199</b>	<b>56 199</b>	<b>59 571</b>	<b>63 145</b>	<b>66 808</b>

# Table B.3: Payments and estimates by economic classification

Table B.3: Payments and estimates by economic classification: Provincial Treasury

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2012/13	2013/14	2014/15	2015/16	2015/16	2015/16	2016/17	2017/18	2018/19
<b>Current payments</b>	<b>243 316</b>	<b>258 465</b>	<b>265 609</b>	<b>275 235</b>	<b>265 752</b>	<b>261 523</b>	<b>283 243</b>	<b>308 659</b>	<b>329 281</b>
Compensation of employees	128 424	148 314	142 059	152 250	152 063	151 598	163 786	179 678	185 961
Salaries and wages	103 972	119 761	114 495	130 152	129 554	131 387	143 005	144 120	145 555
Social contributions	24 452	28 553	27 564	22 098	22 509	20 211	20 782	35 557	40 406
Goods and services	114 892	110 151	123 550	122 985	113 689	109 925	119 457	128 981	143 320
Administrative fees	781	740	473	557	572	547	585	680	719
Advertising	1 064	1 387	1 605	664	1 693	1 693	883	958	1 013
Minor Assets	785	736	487	377	5 649	2 649	199	443	468
Audit cost: External	5 897	7 066	5 009	4 652	5 563	5 251	3 116	7 523	7 730
Bursaries: Employees	2	–	–	–	–	–	–	–	–
Catering: Departmental activities	1 153	1 142	894	544	682	654	222	809	858
Communication (G&S)	4 274	4 426	4 110	3 542	3 563	3 494	3 770	3 845	4 406
Computer services	54 870	50 693	53 966	55 981	56 940	57 046	63 738	70 147	74 702
Consultants and professional services: Business	6 618	7 718	13 462	21 190	5 100	5 050	22 118	11 456	15 809
Consultants and professional services: Legal	27	220	57	5	5	5	4	6	6
Contractors	412	656	922	329	1 605	1 403	78	82	87
Agency and support / outsourced services	–	–	–	151	151	78	344	278	294
Fleet services (including government motor transport)	1 506	1 527	1 269	1 265	1 265	1 265	1 346	1 827	2 108
Inventory: Food and food supplies	147	–	–	–	–	–	–	–	–
Inventory: Materials and supplies	62	29	–	–	–	–	–	–	–
Inventory: Other supplies	–	54	–	–	–	–	–	–	–
Consumable supplies	611	893	1 397	708	908	908	1 163	140	148
Consumable: Stationery, printing and office supplies	2 943	2 167	1 841	1 848	2 039	2 360	2 388	2 272	2 566
Operating leases	6 095	5 933	7 311	8 783	6 283	6 005	4 438	7 078	7 820
Property payments	3 363	2 932	3 214	2 437	2 937	2 967	3 281	2 913	3 082
Transport provided: Departmental activity	136	225	86	46	46	46	107	70	74
Travel and subsistence	17 010	15 907	23 003	15 715	14 393	14 397	8 176	14 105	15 558
Training and development	2 447	2 057	1 770	2 396	2 081	2 016	2 119	1 801	3 070
Operating payments	1 060	1 065	1 477	1 203	1 136	1 050	1 185	1 603	1 696
Venues and facilities	3 620	2 551	1 197	592	1 078	1 041	196	945	1 106
Rental and hiring	9	27	–	–	–	–	–	–	–
Interest and rent on land	–	–	–	–	–	–	–	–	–
<b>Transfers and subsidies</b>	<b>249</b>	<b>3 860</b>	<b>6 646</b>	<b>3 531</b>	<b>3 366</b>	<b>3 384</b>	<b>1 261</b>	<b>599</b>	<b>634</b>
Provinces and municipalities	2	3 011	6 007	3 008	3 008	3 008	15	16	17
Municipalities	2	3 011	6 007	3 008	3 008	3 008	15	16	17
Municipal bank accounts	–	3 000	6 000	3 000	3 000	3 000	–	–	–
Municipal agencies and funds	2	11	7	8	8	8	15	16	17
Departmental agencies and accounts	–	435	429	488	196	223	344	544	576
Departmental agencies (non-business entities)	–	435	429	488	196	223	344	544	576
Households	247	414	210	35	162	153	902	39	41
Other transfers to households	247	414	210	35	162	153	902	39	41
<b>Payments for capital assets</b>	<b>5 980</b>	<b>4 835</b>	<b>3 070</b>	<b>8 784</b>	<b>9 125</b>	<b>9 065</b>	<b>2 962</b>	<b>6 442</b>	<b>5 699</b>
Machinery and equipment	4 427	4 577	2 989	3 031	8 125	8 125	2 962	6 442	5 699
Transport equipment	–	–	550	500	834	834	–	–	–
Other machinery and equipment	4 427	4 577	2 439	2 531	7 291	7 291	2 962	6 442	5 699
Software and other intangible assets	1 553	258	81	5 753	1 000	940	–	–	–
<b>Payments for financial assets</b>	<b>4</b>	<b>–</b>	<b>4</b>	<b>–</b>	<b>–</b>	<b>11</b>	<b>–</b>	<b>–</b>	<b>–</b>
<b>Total economic classification</b>	<b>249 549</b>	<b>267 160</b>	<b>275 329</b>	<b>287 550</b>	<b>278 243</b>	<b>273 983</b>	<b>287 466</b>	<b>315 700</b>	<b>335 614</b>

**Table B.4: Payments and estimates by economic classification: “Goods and Services level 4 items”**

**Table B.4: Payments and estimates by economic classification: 'Goods and Services level 4 items'**

Table D.4: Payments and estimates by economic classification: Goods and Services level - Items									
	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2012/13	2013/14	2014/15		2015/16		2016/17	2017/18	2018/19
Current payments									
.....									
Goods and services	114 892	110 151	123 550	122 985	113 689	109 925	119 457	128 981	143 320
Administrative fees	781	740	473	557	572	547	585	680	719
Advertising	1 064	1 387	1 605	664	1 693	1 693	883	958	1 013
Minor Assets	785	736	487	377	5 649	2 649	199	443	468
Audit cost: External	5 897	7 066	5 009	4 652	5 563	5 251	3 116	7 523	7 730
Bursaries: Employees	2	—	—	—	—	—	—	—	—
Catering: Departmental activities	1 153	1 142	894	544	682	654	222	809	858
Communication (G&S)	4 274	4 426	4 110	3 542	3 563	3 494	3 770	3 845	4 406
Computer services	54 870	50 693	53 966	55 981	56 940	57 046	63 738	70 147	74 702
Consultants and professional services: Business	6 618	7 718	13 462	21 190	5 100	5 050	22 118	11 456	15 809
Consultants and professional services: Infrastructure	—	—	—	—	—	—	—	—	—
Consultants and professional services: Labour	—	—	—	—	—	—	—	—	—
Consultants and professional services: Scientific	—	—	—	—	—	—	—	—	—
Consultants and professional services: Legal	27	220	57	5	5	5	4	6	6
Contractors	412	656	922	329	1 605	1 403	78	82	87
Agency and support / outsourced services	—	—	—	151	151	78	344	278	294
Entertainment	—	—	—	—	—	—	—	—	—
Fleet services (including government motor transport)	1 506	1 527	1 269	1 265	1 265	1 265	1 346	1 827	2 108
Housing	—	—	—	—	—	—	—	—	—
Inventory: Clothing material and accessories	—	—	—	—	—	—	—	—	—
Inventory: Farming supplies	—	—	—	—	—	—	—	—	—
Inventory: Food and food supplies	147	—	—	—	—	—	—	—	—
Inventory: Fuel, oil and gas	—	—	—	—	—	—	—	—	—
Inventory: Learner and teacher support material	—	—	—	—	—	—	—	—	—
Inventory: Materials and supplies	62	29	—	—	—	—	—	—	—
Inventory: Medical supplies	—	—	—	—	—	—	—	—	—
Inventory: Medicine	—	—	—	—	—	—	—	—	—
Medsas inventory interface	—	—	—	—	—	—	—	—	—
Inventory: Other supplies	—	54	—	—	—	—	—	—	—
Consumable supplies	611	893	1 397	708	908	908	1 163	140	148
Consumable: Stationery, printing and office supplies	2 943	2 167	1 841	1 848	2 039	2 360	2 388	2 272	2 566
Operating leases	6 095	5 933	7 311	8 783	6 283	6 005	4 438	7 078	7 820
Property payments	3 363	2 932	3 214	2 437	2 937	2 967	3 281	2 913	3 082
Transport provided: Departmental activity	136	225	86	46	46	46	107	70	74
Travel and subsistence	17 010	15 907	23 003	15 715	14 393	14 397	8 176	14 105	15 558
Training and development	2 447	2 057	1 770	2 396	2 081	2 016	2 119	1 801	3 070
Operating payments	1 060	1 065	1 477	1 203	1 136	1 050	1 185	1 603	1 696
Venues and facilities	3 620	2 551	1 197	592	1 078	1 041	196	945	1 106
Rental and hiring	9	27	—	—	—	—	—	—	—
.....									
Total economic classification	114 892	110 151	123 550	122 985	113 689	109 925	119 457	128 981	143 320

**Table B.8: Details on transfers to local government**

**Table B.8: Transfers to local government by transfer / grant type, category and municipality: Provincial Treasury**

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2012/13	2013/14	2014/15				2016/17	2017/18	2018/19
<b>Category A</b>	-	-	-	-	-	-	-	-	-
<b>Category B</b>	<b>2</b>	<b>3 011</b>	<b>7</b>	<b>8</b>	<b>8</b>	<b>8</b>	<b>15</b>	<b>16</b>	<b>17</b>
MP301 Albert Luthuli	-	-	-	-	-	-	-	-	-
MP302 Msukaligwa	-	500	-	-	-	-	-	-	-
MP303 Mkhondo	-	-	-	-	-	-	-	-	-
MP304 Pixley Ka Seme	-	-	-	-	-	-	-	-	-
MP305 Lekwa	-	-	-	-	-	-	-	-	-
MP306 Dipaleseng	-	500	-	-	-	-	-	-	-
MP307 Govan Mbeki	-	-	-	-	-	-	-	-	-
MP311 Delmas	-	-	-	-	-	-	-	-	-
MP312 Emalahleni	-	-	-	-	-	-	-	-	-
MP313 Steve Tshwete	-	-	-	-	-	-	-	-	-
MP314 Emakhazeni	-	500	-	-	-	-	-	-	-
MP315 Thembisile	-	500	-	-	-	-	-	-	-
MP316 Dr JS Moroka	-	-	-	-	-	-	-	-	-
MP321 Thaba Chweu	-	500	-	-	-	-	-	-	-
MP322 Mbombela	2	11	7	8	8	8	15	16	17
MP323 Umjindi	-	-	-	-	-	-	-	-	-
MP324 Nkomazi	-	500	-	-	-	-	-	-	-
MP325 Bushbuckridge	-	-	-	-	-	-	-	-	-
<b>Category C</b>	-	-	<b>6 000</b>	<b>3 000</b>	<b>3 000</b>	<b>3 000</b>	-	-	-
DC30 Gert Sibande	-	-	-	-	-	-	-	-	-
DC31 Nkangala	-	-	4 688	3 000	3 000	3 000	-	-	-
DC32 Ehlanzeni	-	-	1 312	-	-	-	-	-	-
<b>Unallocated</b>	-	-	-	-	-	-	-	-	-
<b>Total departmental transfers to loc</b>	<b>2</b>	<b>3 011</b>	<b>6 007</b>	<b>3 008</b>	<b>3 008</b>	<b>3 008</b>	<b>15</b>	<b>16</b>	<b>17</b>